

May 13, 2026



Financial Results for FY3/2026 (April 2025 - March 2026)

komatsumateRe

KOMATSU MATERE Co.,Ltd.

- (1) Summary of Financial Results for FY3/2026**
- (2) Forecast for FY3/2027
- (3) Progress of Medium-Term Management Plan KFW2026

Summary of financial results for FY3/2026

(Millions of yen)

Item	FY3/2025 Results	FY3/2026 Results	Change	
			Amount	%
Net sales	39,526	41,563	2,036	5.2
Operating profit	2,181	2,502	321	14.7
Ordinary profit	2,838	3,208	369	13.0
Profit attributable to owners of parent	2,934	1,500	-1,433	-48.9

Net assets per share	998.19 yen	1,042.52 yen
Net income per share	73.42 yen	38.51 yen

Regarding the decline in “profit attributable to owners of parent,” the Company has recorded a loss on valuation of investment securities of 1,232 million yen as an extraordinary loss, as the substantial value of a portion of the investment securities held by the Company (unlisted shares) has declined significantly compared with their acquisition cost.

Average exchange rate	USD	152.62 yen	150.67 yen
	EUR	163.88 yen	174.64 yen

Segment breakdown of consolidated results

(Millions of yen)

Segment	Net sales				Operating profit			
	Previous fiscal year Results	FY3/2026 Results	Change		Previous fiscal year Results	FY3/2026 Results	Change	
			Amount	%			Amount	%
Textile Business	39,015	41,063	2,048	5.3	2,102	2,444	342	16.3
Fashion fabrics	29,030	29,628	598	2.1	2,000	2,250	250	12.5
Highly functional fabrics	8,556	8,806	250	2.9				
Product Division	1,429	2,630	1,201	84.0	102	194	92	90.2
Other Businesses	511	499	-12	-2.3	79	58	-21	-26.6
Total	39,526	41,563	2,036	5.2	2,181	2,502	321	-4.7

<Comments >

- Fashion fabrics

Increased overall, driven by North American fashion and Middle Eastern ethnic costumes.

- Highly functional fabrics

Increased overall, as the living-related materials field increased significantly.

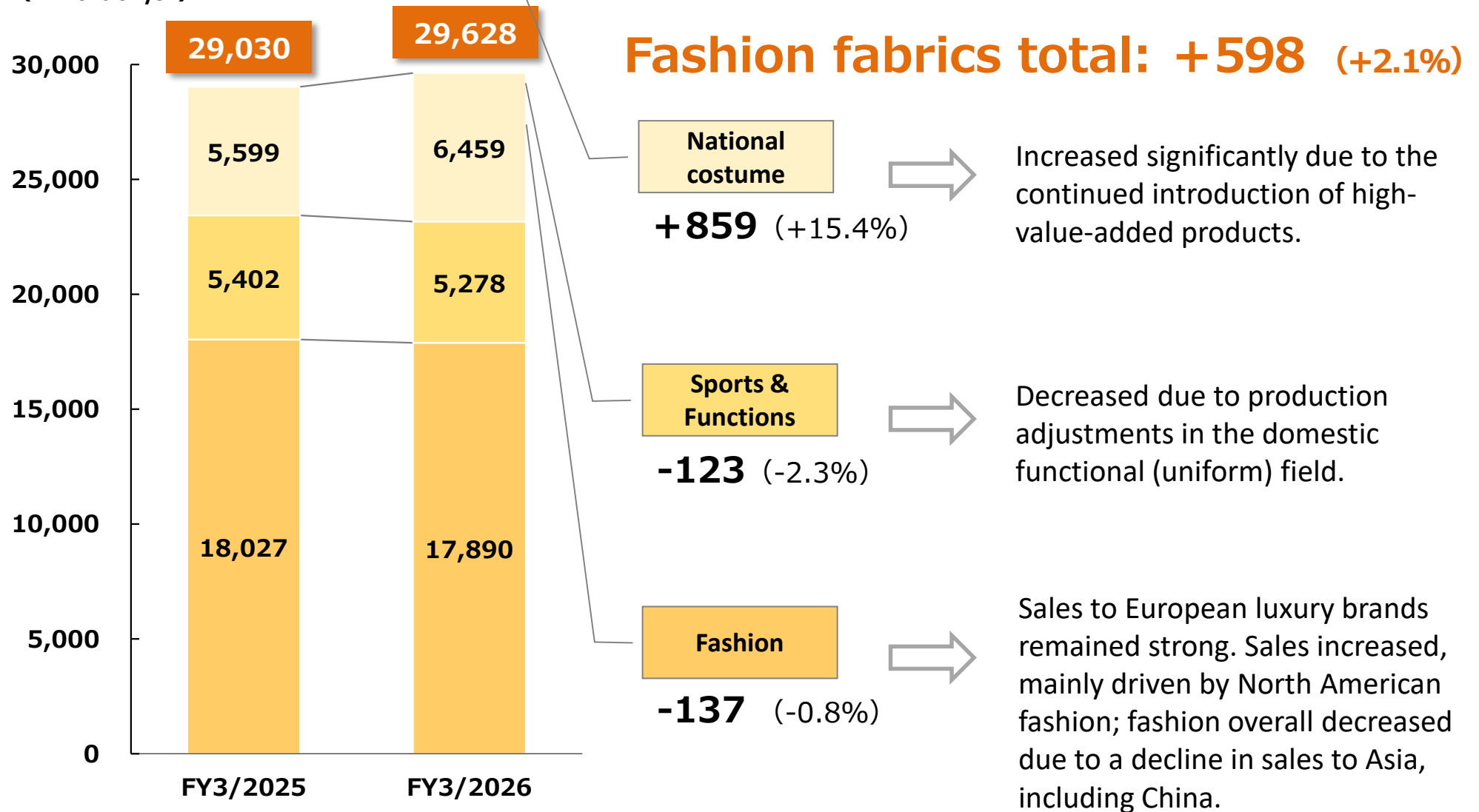
- Product Division

Increased because the business scope expanded due to consolidation as a consolidated subsidiary.

Textile Business (Fashion fabrics division)

(Millions of yen)

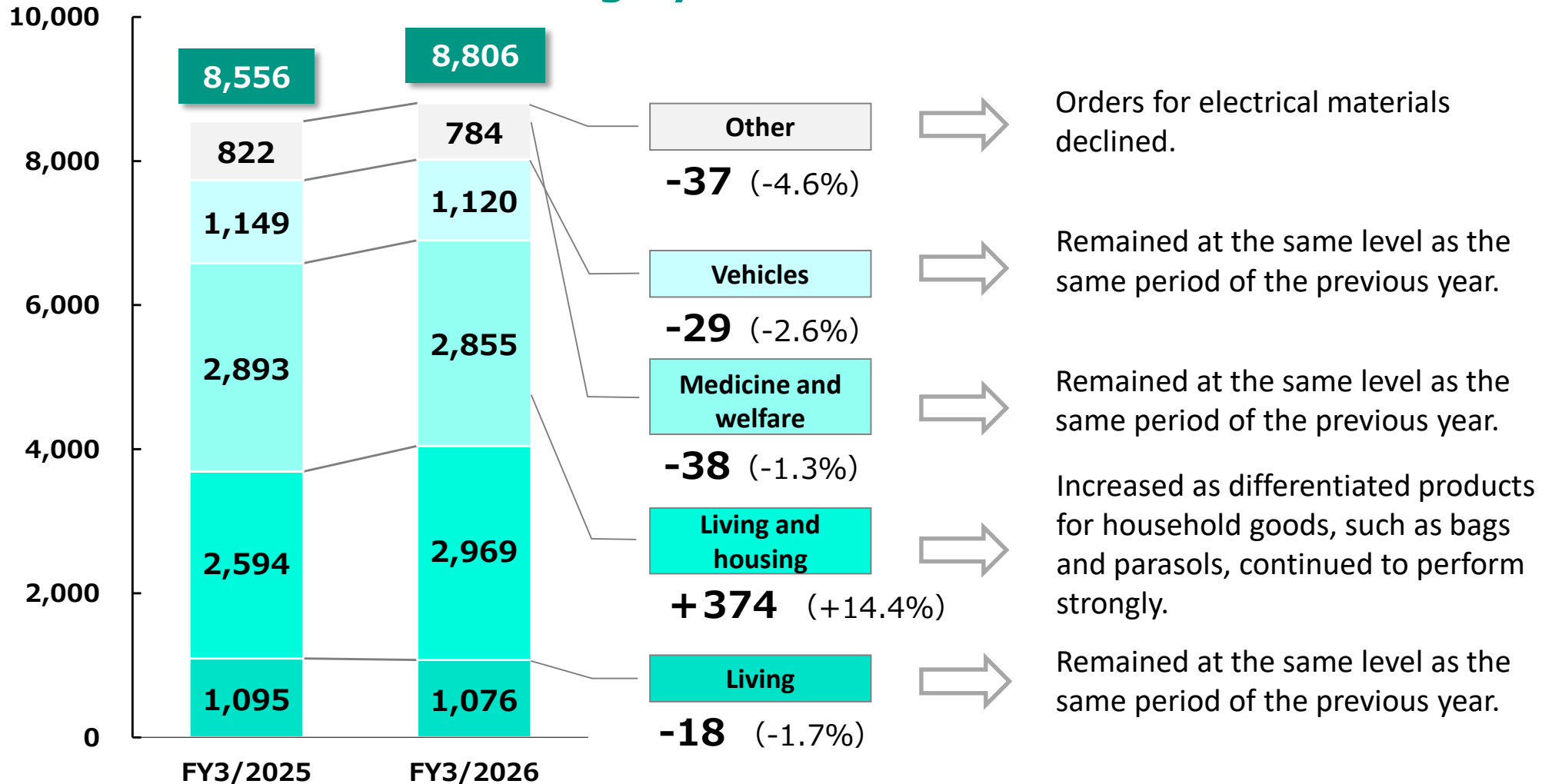
(Millions of yen)



Textile Business (Highly functional fabrics division)

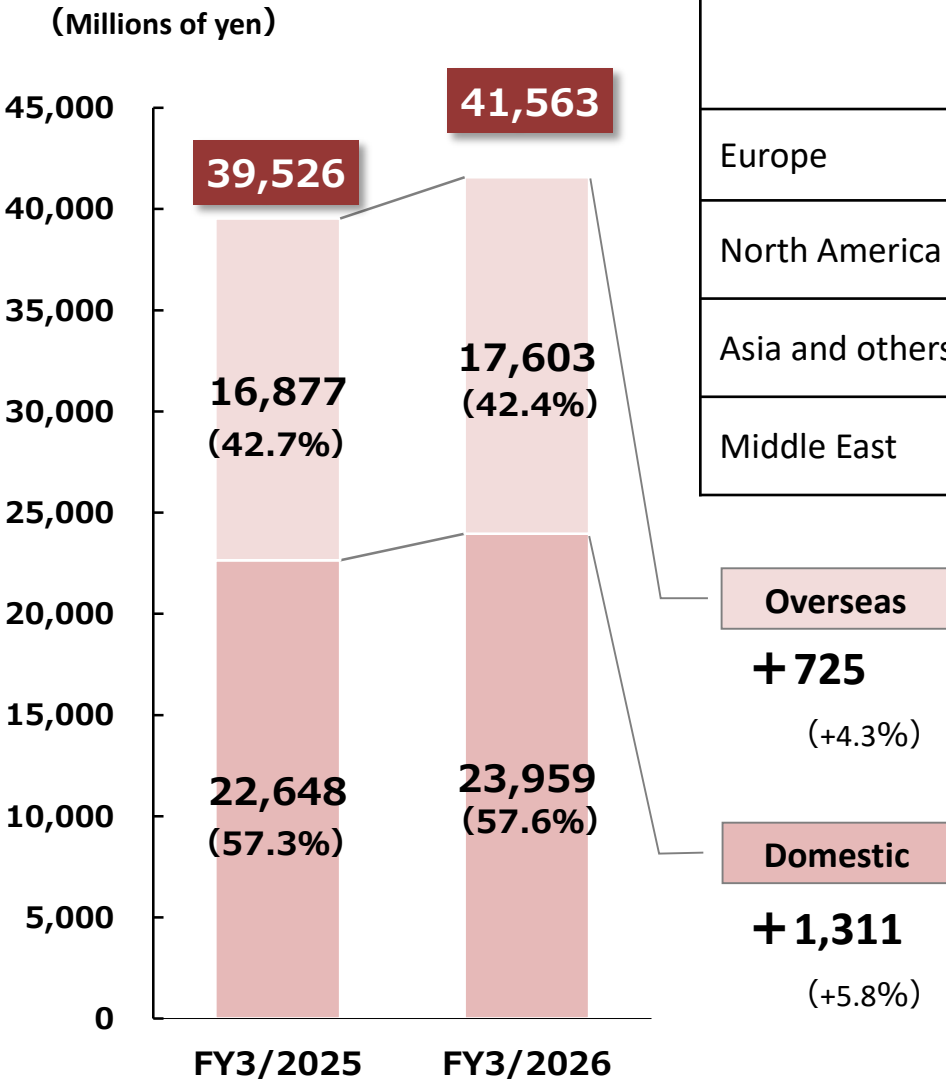
Highly functional fabrics total: +250 (+2.9%)

(Millions of yen)



Sales by market (domestic and overseas)

(Millions of yen)

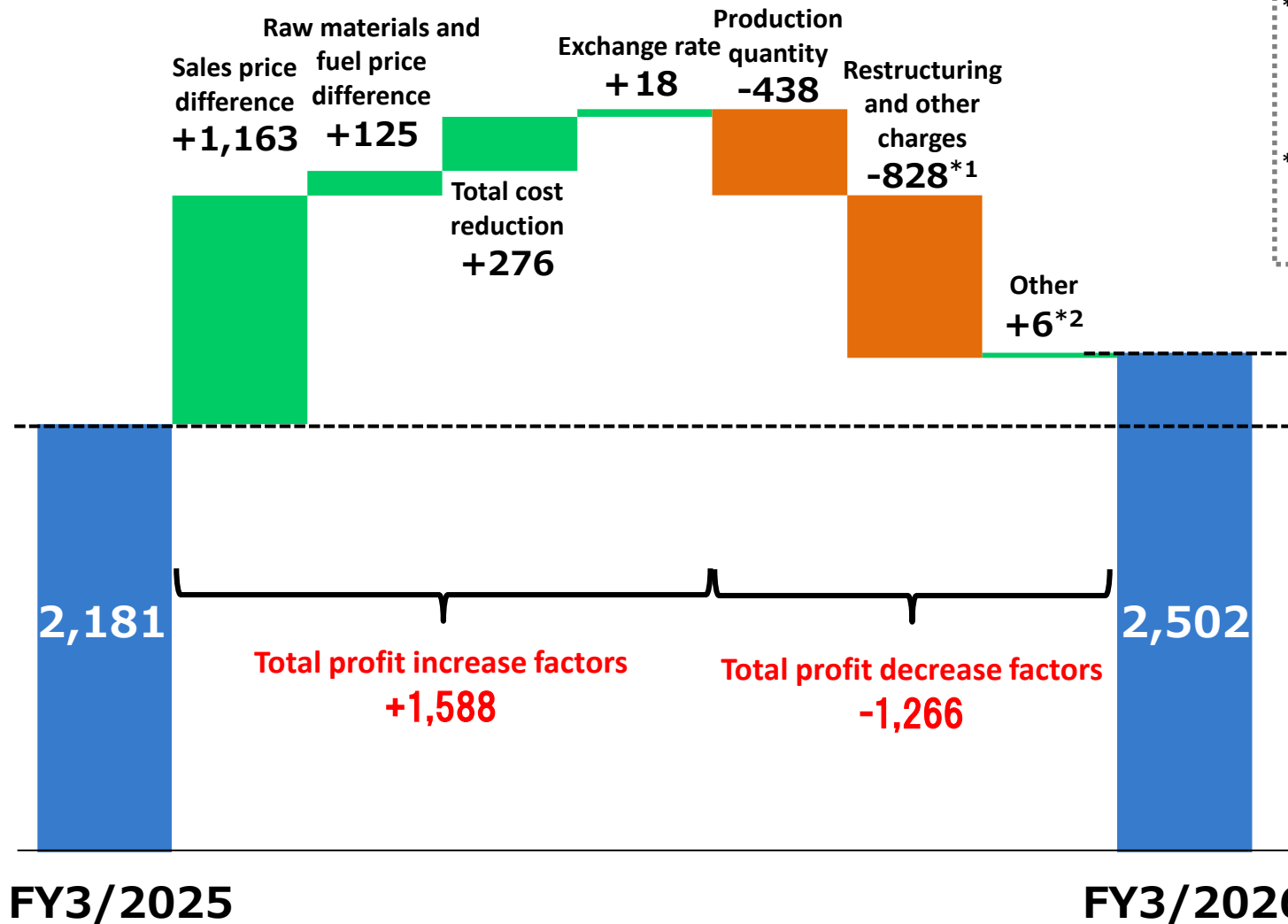


	FY3/2025	FY3/2026	Change (Amount)	Change (%)
Europe	3,836	3,701	-135	-3.5
North America	5,086	5,677	591	11.6
Asia and others	2,611	2,232	-378	-14.5
Middle East	5,343	5,991	647	12.1

<Comments>

- Overseas markets
 - <Europe>Sales to luxury brands remained strong. The sports field decreased.
 - <North America>Fashion sales to the United States and Canada continued to increase.
 - <Asia & others> Casual fashion sales to China decreased.
 - <Middle East>Increased due to the continued introduction of high-value-added products.
- Domestic market
 - Living-related materials and the Product Division increased.

(Millions of yen)



^{*1} Includes system-related investments and expenses for improving the working environment, maintaining manufacturing facilities, and enhancing welfare benefits.
^{*2} This represents the portion of the profit increase attributable to the newly consolidated subsidiary.

**YoY
+321**



Part II

- (1) Summary of Financial Results for FY3/2026
- (2) Forecast for FY3/2027**
- (3) Progress of Medium-Term Management Plan KFW2026

FY3/2027 Financial forecast

(Millions of yen)

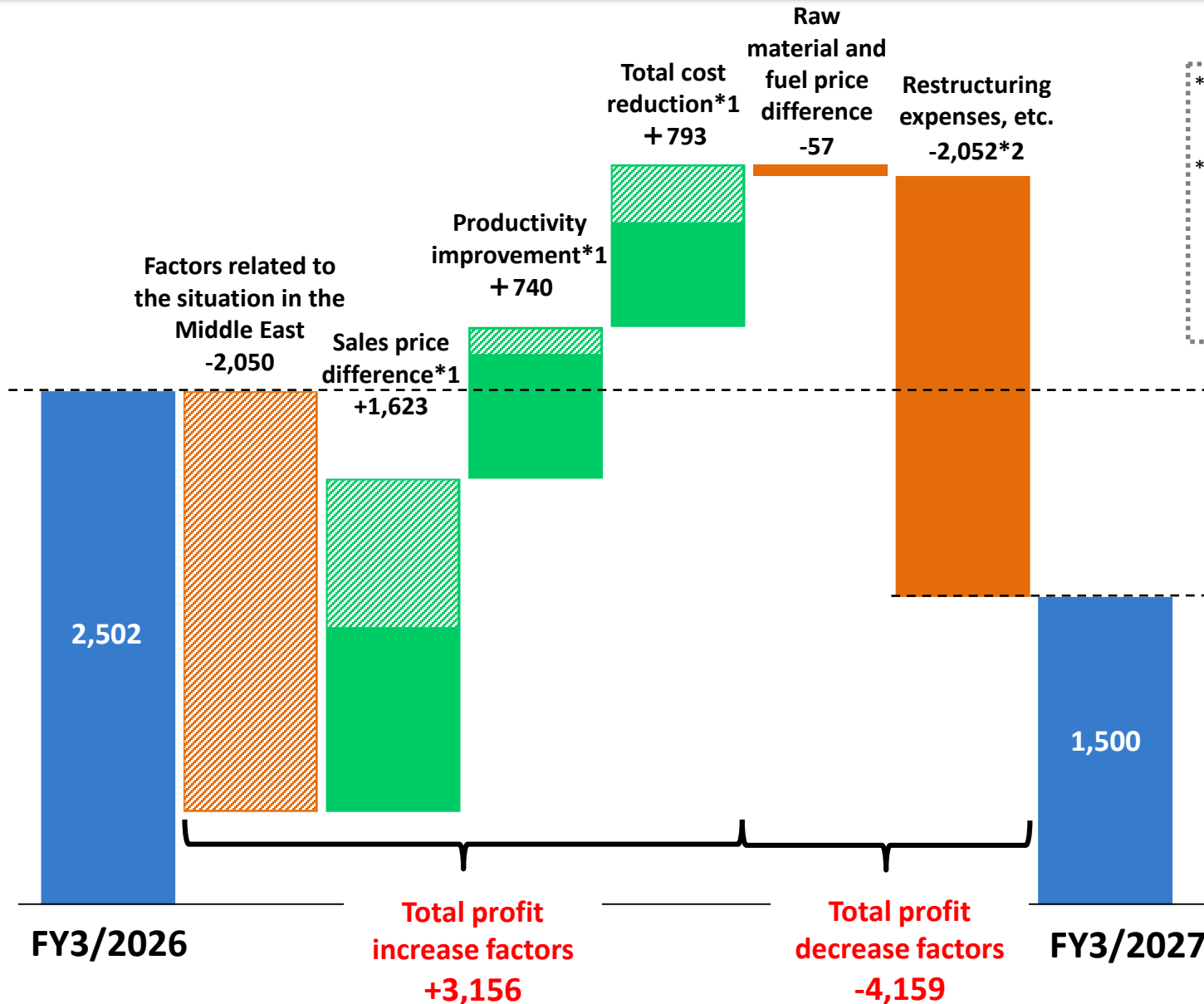
Item	FY3/2026 Results	FY3/2027 Full year forecast	Change	
			Amount	%
Net sales	41,563	42,000	436	1.1
Operating profit	2,502	1,500	-1,002	-40.1
Ordinary profit	3,208	2,300	-908	-28.3
Profit attributable to owners of parent	1,500	2,000	499	33.3

Net income per share	38.51 yen	52.46 yen
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Average exchange rate	USD	150.67 yen	150.00 yen
	EUR	174.64 yen	175.50 yen

Analysis of changes in operating profit

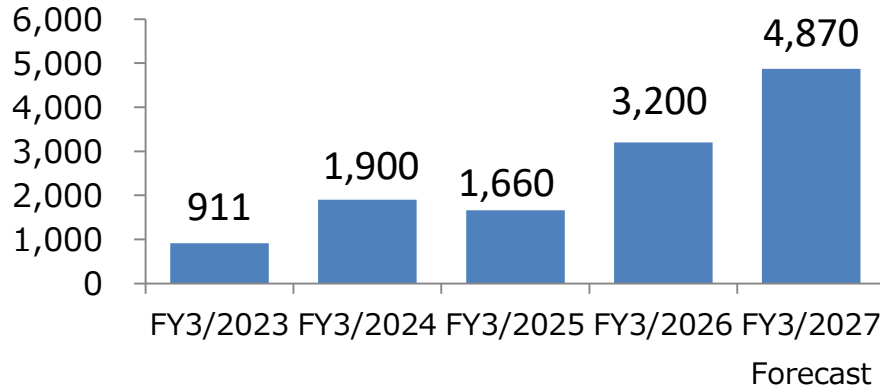
(Millions of yen)



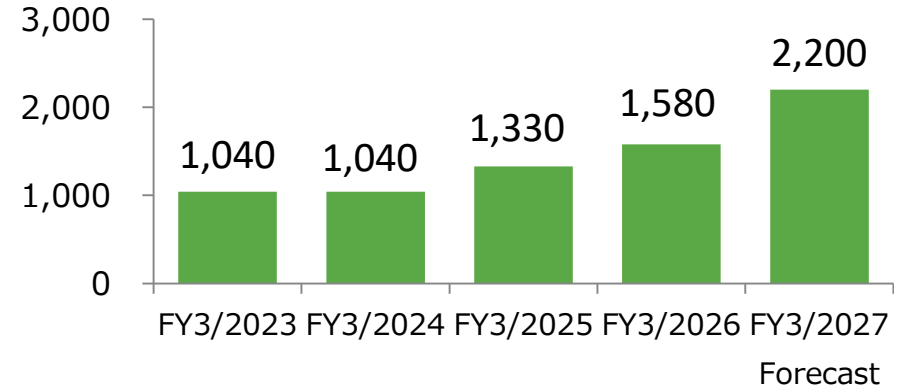
*1 The hatched portions represent profit improvement measures associated with the heightened tensions in the Middle East.
 *2 Includes expenses for strengthening the foundation, such as expenses for introducing high-efficiency equipment to reduce raw material, fuel, and electricity usage, promoting DX, improving manufacturing environments, and enhancing welfare benefits.

Capital expenditures and depreciation expenses trend

(Millions of yen) **Capital expenditures**



(Millions of yen) **Depreciation expenses**



Capital expenditures breakdown

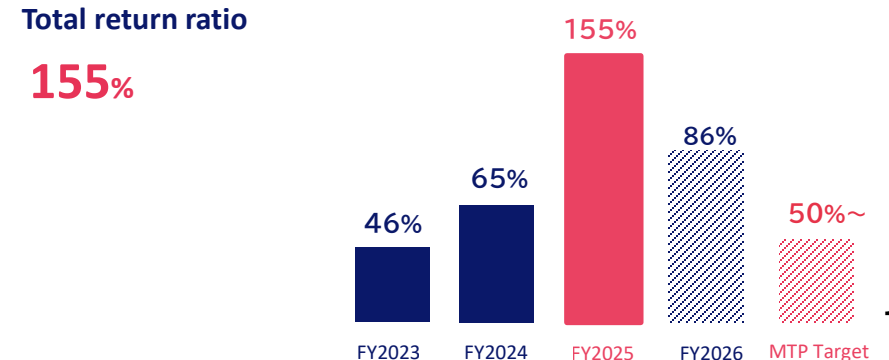
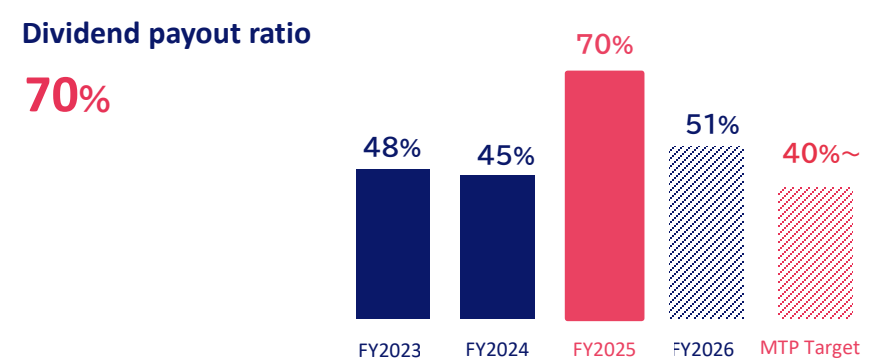
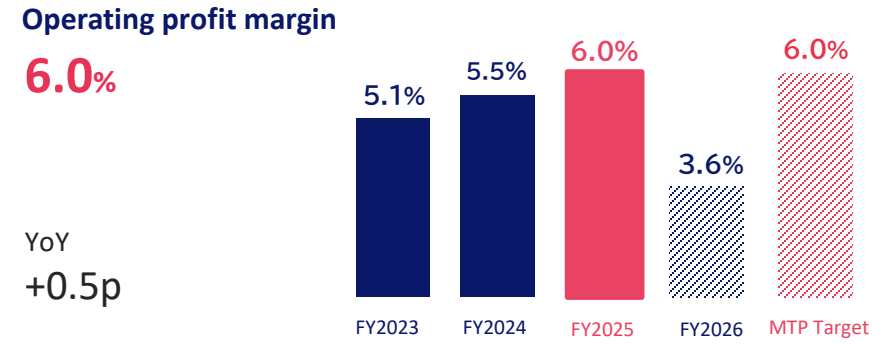
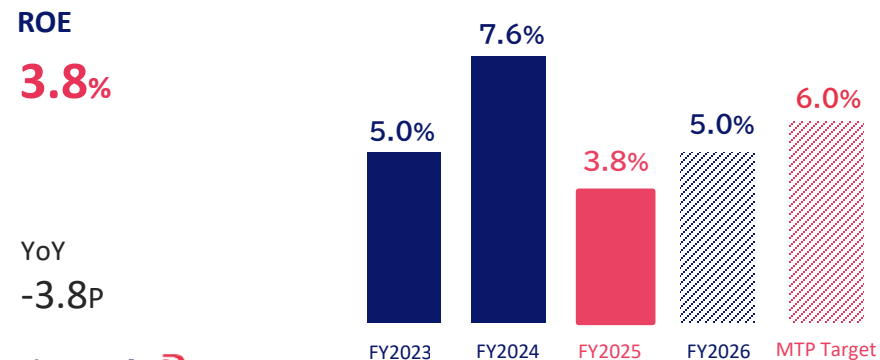
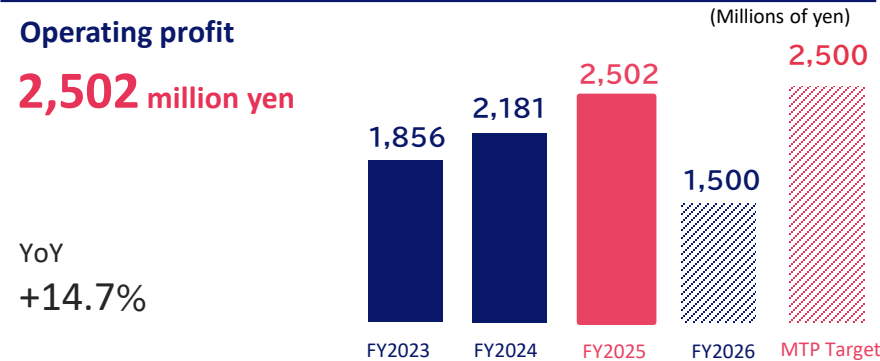
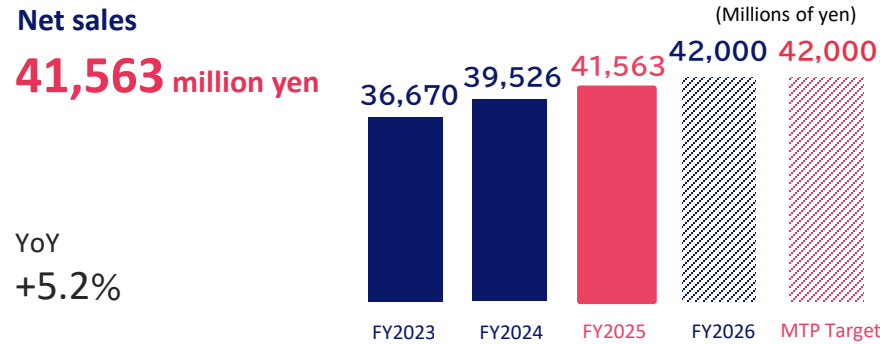
(Millions of yen)

Item	FY3/2026 Results	FY3/2027 Forecast
Manufacturing-related investment	1,350	1,570
Development-related investment	110	320
Environment-related investment	900	310
System-related investment	230	2,580
Other	610	90
Total	3,200	4,870

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Results and numerical targets of the new medium-term management plan

Consolidated financial highlights



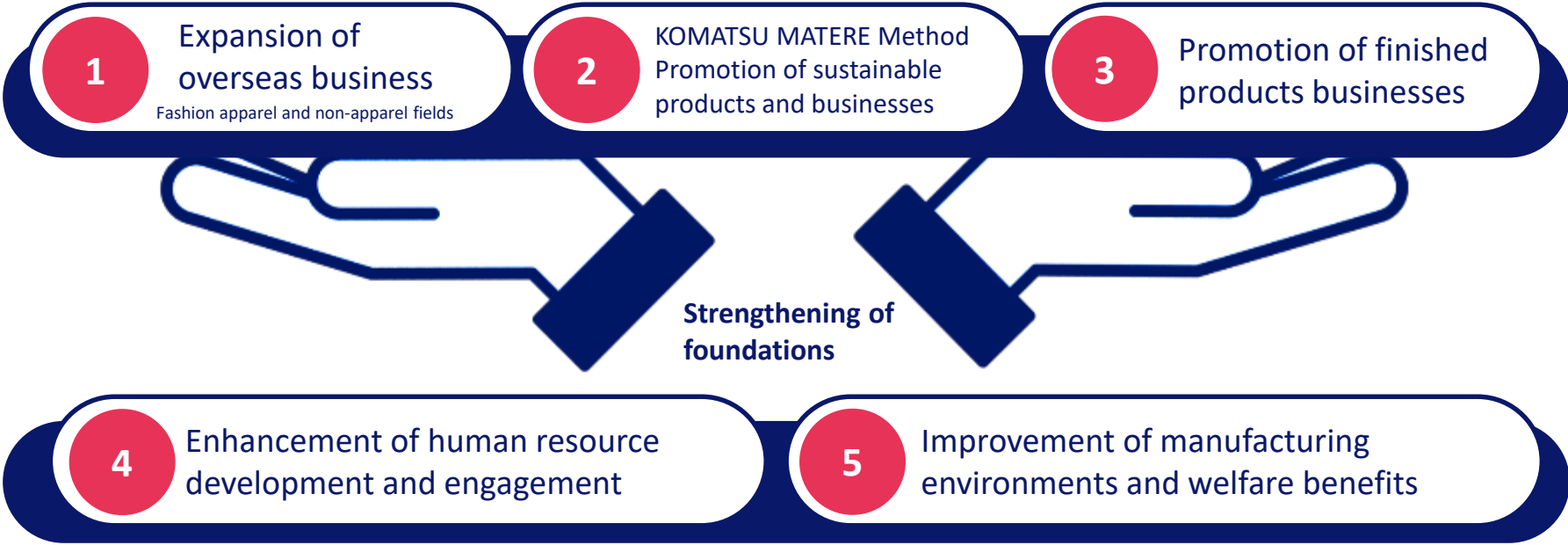


KFW-2026

Slogan

Art in Technology
Enriching people and society with technology and sensitivity

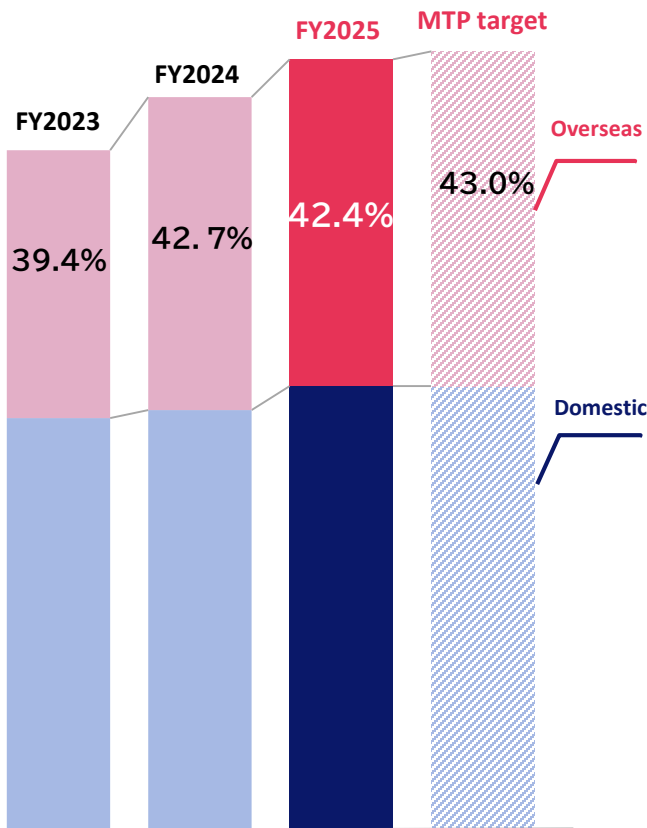
Business areas



Medium-term management plan: Progress of business issues

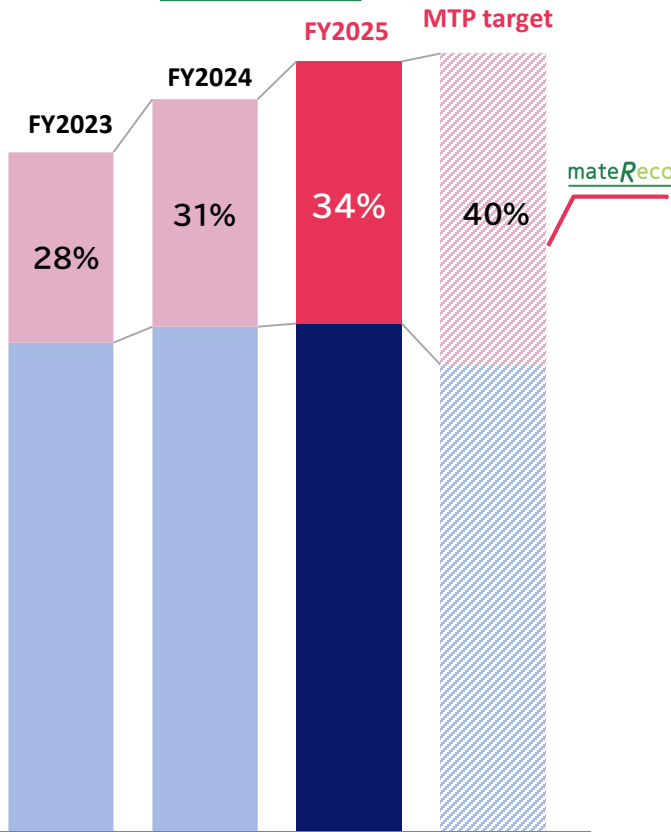
1 Expansion of overseas business
Fashion apparel and non-apparel fields

Ratio of domestic and overseas sales



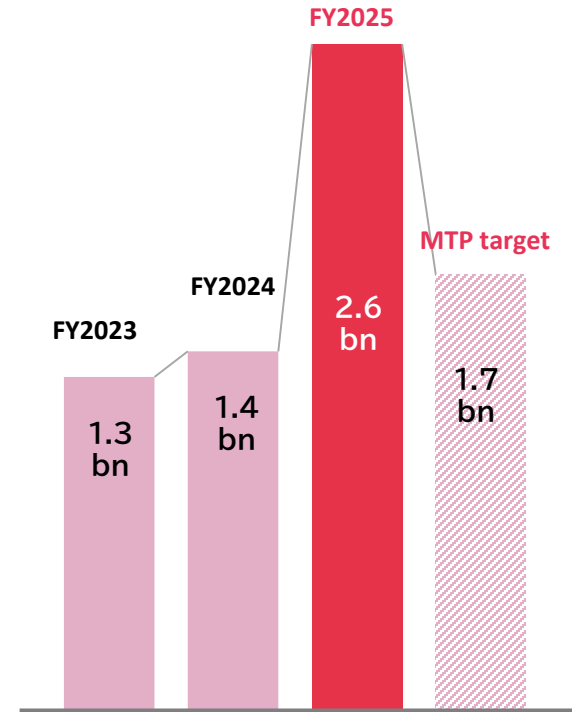
2 KOMATSU MATERE Method
Promotion of sustainable products and businesses

Ratio of environmentally considerate materials "mateReco" to sales



3 Promotion of finished products businesses

Sales of the Product Division



Medium-term management plan: Initiatives for sustainable material development

① Initiatives for material development

Advanced technologies of companies that **have non-petroleum-derived materials** are integrated with **the Company's dyeing and advanced processing technologies**

➔ **Create environmentally conscious, high-value-added materials**

- Maximization of material potential through dyeing and post-processing technologies
- Optimization of texture, color development, and functionality

○ **Spiber Inc.**
Brewed Protein™ (artificial structural protein material)



- New material that does not depend on petroleum- or animal-derived raw materials
- Improvement of functionality and design through integration with the Company's processing technologies
- Currently promoting development as a sustainable material

*The Company continues its relationship with Spiber Inc., which adopted a new structure from April 2026.

○ **Bioworks Corporation**
Plax™ (plant-derived fiber)



- Polylactic acid derived from sugarcane + plant-derived additives
- Enhancement of added value through the Company's dyeing and advanced processing
- Promoting expansion of production and sales from the current fiscal year

② Business development

Capturing the sustainable materials market
 Expansion of the high-value-added materials field
 Development of new customers and applications



Aim to accelerate commercialization and achieve medium- to long-term growth

* "Spiber" and "Brewed Protein™" is a trademark or registered trademark of Spiber Inc. in Japan and other countries.
 "Bioworks" and "Plax™" is a trademark of Bioworks Corporation.

○Carbon fiber composite material “CABKOMA Strand Rod”

Material overview

Lightweight, high-strength material using carbon fiber composite material (CFRTP)

Environmental value

- Weight reduction → Reduction of transportation and construction energy
- High durability → Reduction of renewal frequency and resource conservation
- Rust prevention → Reduction of maintenance burden

Latest trends







2026: “Development of a seismic reinforcement method using carbon fiber stranded wire” **received the 2025 Technical Award of the Society of Fiber Science and Technology**

Currently proceeding toward obtaining public certification around the end of August to September 2026

Aim for nationwide deployment, centered on aging factories, as a seismic reinforcement method that can be performed without stopping factory operations

CABKOMA®



		
Lightweight (1/5 of steel)	Strong in tension	Does not rust
		
Can be thermally deformed even after curing	Excellent durability	Small dimensional change due to temperature

○ Sludge volume reduction bio-agent “Bellefomer”

Material overview

Sludge volume reduction bio-agent utilizing microbial technology

Environmental value

- Reduce excess sludge by up to 100%
- Reduce CO2 emissions (no incineration required)
- Reduce waste

Hiring Results

YoY +31 cases (+129%)

55 cases of chemical, food, pharmaceutical, textile companies, and local governments

[Adoption example]

- Toray Industries, Inc., Mishima Plant Started using the actual machine
- Kaihara Sangyo Co., Ltd. Main Factory (Hiroshima)

Latest trends

2025: 2025 Good Design Best 100

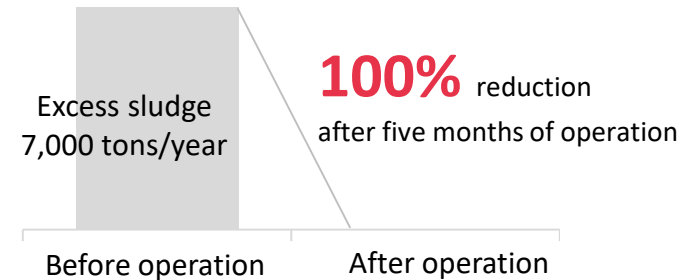
2026: Received the Monodzukuri Nippon Grand Award

Taking the high evaluation as an opportunity, the Company will continue to expand the business and, in the future, **aim to expand overseas**

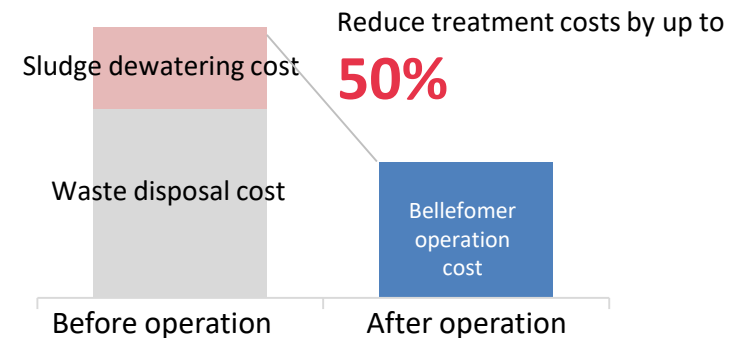


Company case

○ Excess sludge discharge volume



○ Treatment cost



Medium-term management plan: Deployment of sustainable processing technology

Market issues

- **Inventory loss** due to overproduction
- **Disposal problems** due to unsold products
- **Environmental burden** from the dyeing process

A mechanism for producing only the necessary amount is required

A new brand that embodies a new concept in addition to new technologies

「 TINTORIANA 」

Product dyeing technology that integrates the Company's strength in dyeing processing technologies with material development



Features

- Distinctive expression, texture, and color expression unique to product dyeing through many years of technical exchange with Italy's "Tintoria Emiliana"
- Dyeing after product completion
- Small-lot production possible

➔ Reduction of environmental burden
 ✕ Reduction of inventory risk

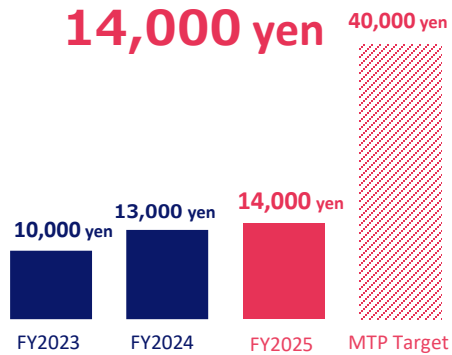
Medium-term management plan: Foundation strengthening issue

Human capital management

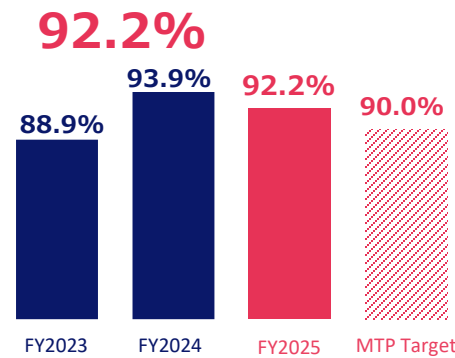


4 Enhancement of human resource development and engagement

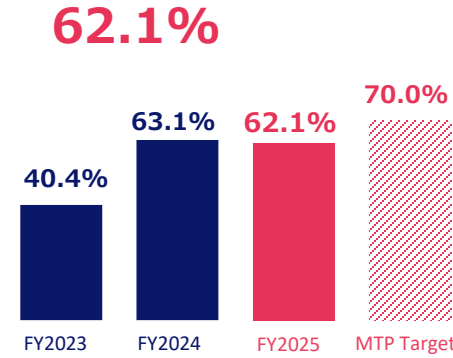
Training expenses per employee



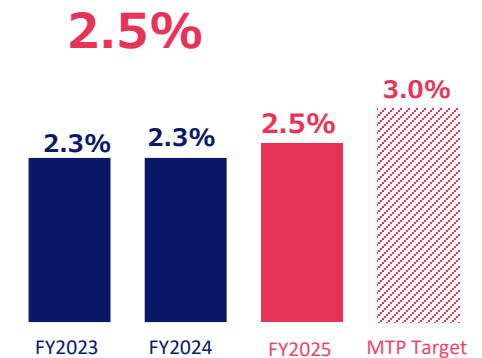
Retention rate among new graduates (within 3 years of employment)



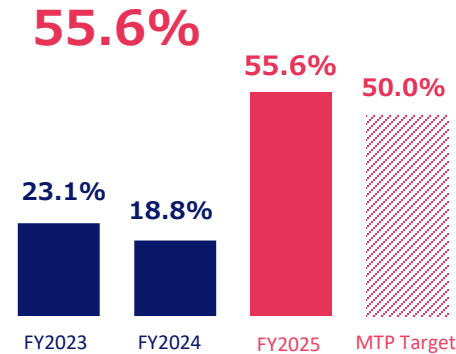
Annual paid leave utilization rate



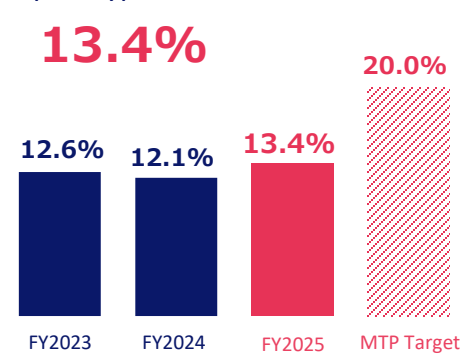
Employment rate of persons with disabilities



Male employees' utilization rate of childcare leave



Proportion of women in managerial and supervisory positions



Initiatives for the current fiscal year

1. Human resource development

Enhance education and training, including the following, for the purpose of strengthening corporate capabilities

- Training for frontline employees
- Career training for female employees
- Renewal of new employee training

2. Promotion of flexible work styles

- Hold briefing sessions on the use of childcare leave by male employees and nursing care and caregiving leave
- Open a childcare support website for employees

3. Diversity, coexistence, and respect

- Partner with an employment support company to promote the employment of persons with disabilities
- Briefing sessions for managers on maternity protection

Medium-term management plan: Foundation strengthening issue: “factoRe100”

○ Factory reorganization project “factoRe100”

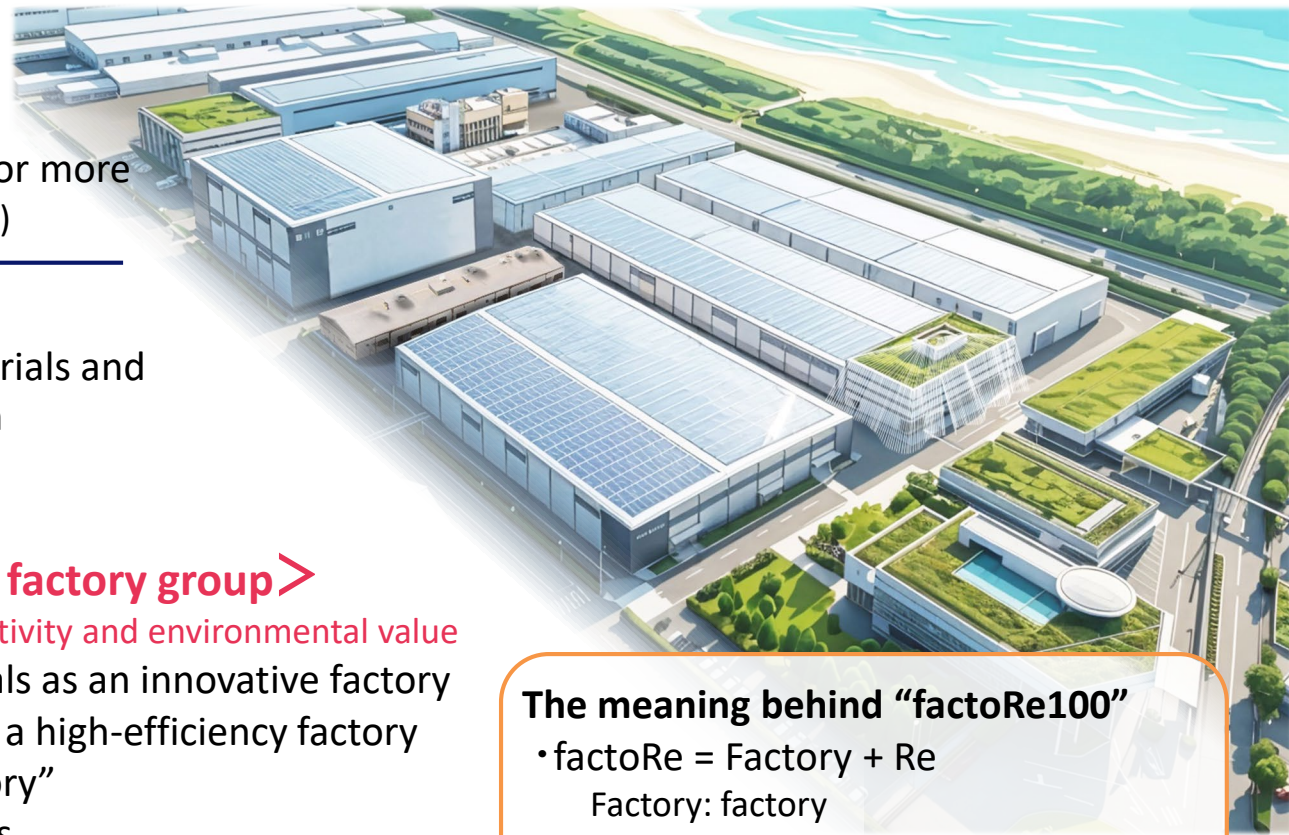
The Company’s factories have supported Japan’s textile industry for many years, but in recent years, issues such as the aging of equipment, the increasing complexity of production systems, and labor shortages have become apparent. In addition to responding to these issues, and with a view to the 100th anniversary of the Company’s founding and sustainable growth beyond that, the Company launched “factoRe100,” a project to reorganize its domestic manufacturing sites into next-generation factory groups.

Project name: factoRe100

Scheduled completion: 2043

(Toward our 100th anniversary of founding)

Total construction cost: 30 billion yen or more
(current outlook)



<Basic concept>

- Production of next-generation materials and environmentally friendly production
- Labor saving and automation
- Promotion of DX

<Main roles of the next-generation factory group>

**Achieving both productivity and environmental value*

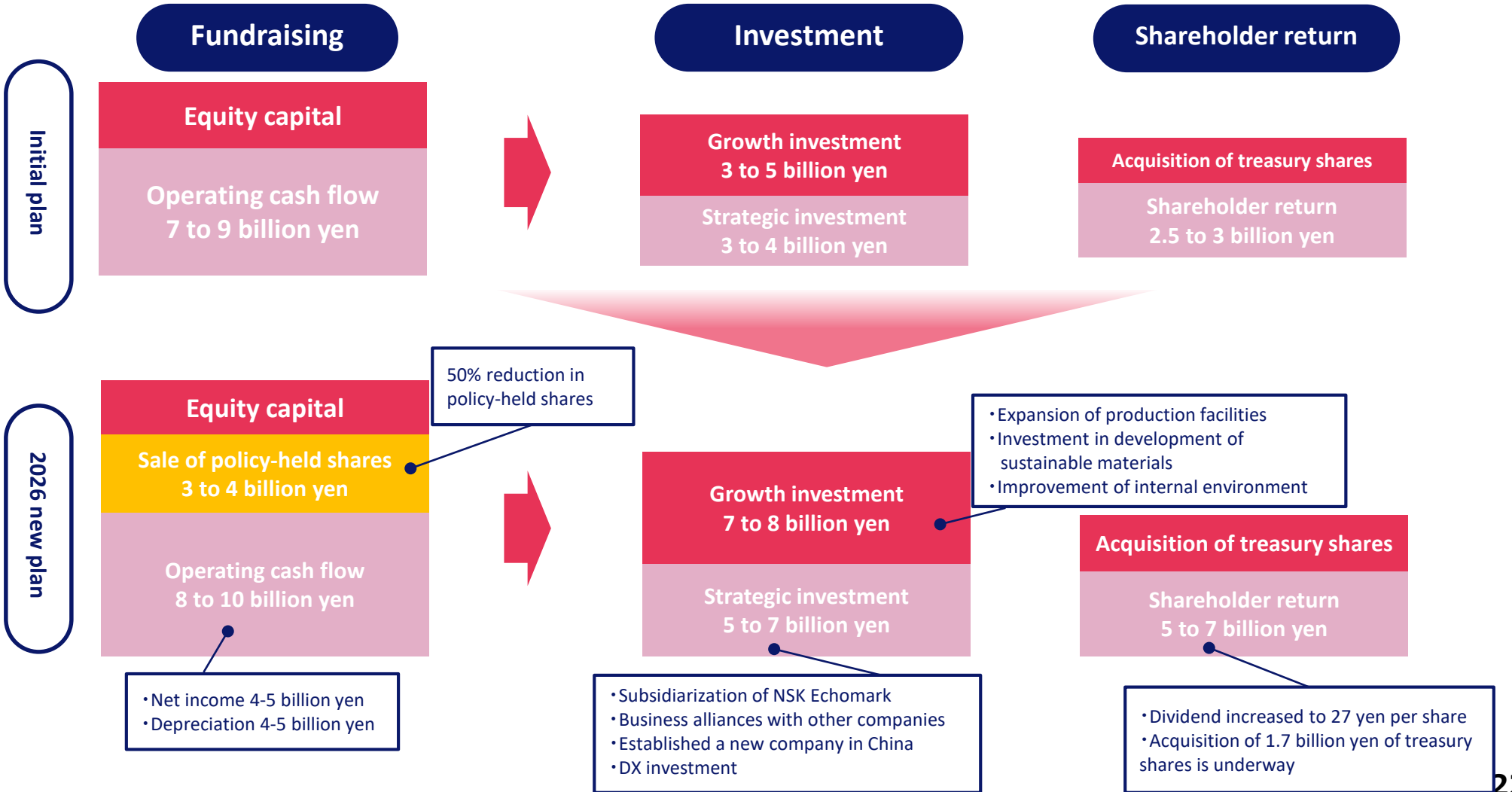
- Respond to next-generation materials as an innovative factory
- Optimize existing product groups as a high-efficiency factory
- Realize a next-generation “eco-factory”
- Strengthen mother factory functions
- Development and commercialization of related technologies

The meaning behind “factoRe100”

- factoRe = Factory + Re
Factory: factory
Re_(prefix): reform, redesign, etc.
- 100: 100th anniversary of founding

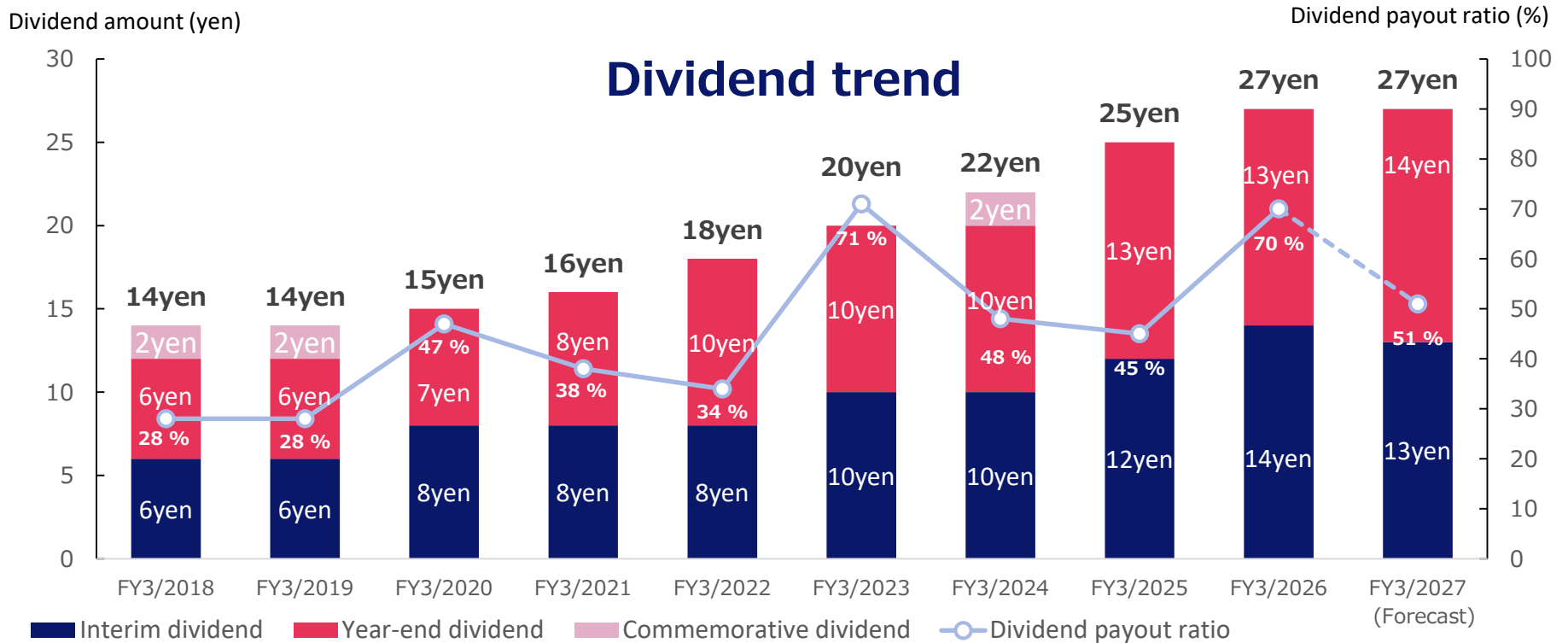
About cash allocation

By effectively utilizing shareholders' equity and operating cash flow, and the funds raised through the reduction of policy shareholdings, the Company will continue to realize sustainable shareholder returns, including further growth, strategic investments, and the acquisition of treasury shares, among others.



Regarding dividends of surplus

- ◆ We position the return of profits to shareholders as one of our key issues and have a basic policy of continuously providing stable dividends.
- ◆ As for the payout ratio, we use **40% or more** of net profit for the current fiscal year as a guideline.
- ◆ The year-end dividend for the current fiscal year will be **13 yen** per share. The annual dividend amount will be 27 yen per share, an increase of 2 yen from the previous fiscal year



[Acquisition of treasury shares (Currently acquisitioning)]

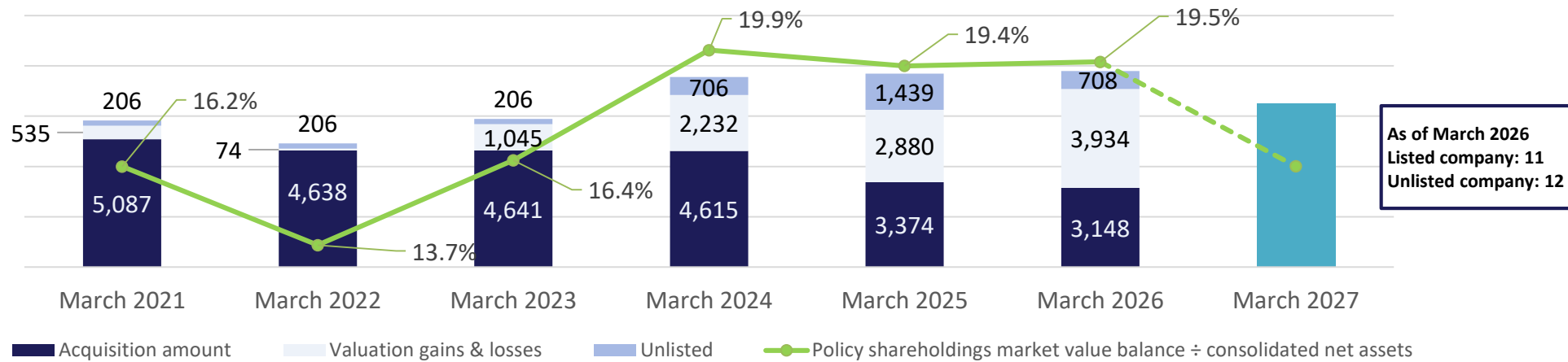
- Number of shares to be acquired: up to 2.0 million shares
- Total acquisition amount: up to 1.7 billion yen
- Acquisition period: November 1, 2025 – October 31, 2026

Status of the reduction of policy shareholdings

To realize further growth, investment, and shareholder returns, such as through continuous acquisition of treasury shares with a view to improving corporate value and capital efficiency, the Company aims to reduce policy shareholdings by 50% (approximately 4.0 billion yen) over the three years of the medium-term management plan "KFW-2026."

○ Transition in the balance of policy shareholdings

(Millions of yen)



○ Status of sales

Acquisition of shares through strategic investments for business alliances, etc.

	March 2021	March 2022	March 2023	March 2024	March 2025	March 2026	March 2027 Target
Acquisition amount	+223	+10	+2	+502	+735	+506	-
Sale amount (book value)	-290	-459	0	0	-1,243	-1,462	-1,300
Valuation gains and losses	-	-461	+971	+1,157	+648	+1,233	-
Amount of shares held	5,828	4,918	5,891	7,552	7,692	7,791	-

Total
4.0
billion
yen

24

KOMATSU MATERE sustainability vision : SDGs initiatives

To further accelerate our efforts to achieve a sustainable society, we have revised our environmental targets.



Climate change countermeasures



Contribution to the creation of a recycling-oriented society



Creating excitement for people

Scope of application	KOMATSU MATERE Co.,Ltd. Group (KOMATSU MATERE, KOMAXON)			
Formulation period	FY2021 to FY2030			
Purpose	Item	Base year FY2013	Results FY2025	Target year FY2030
1. Climate change countermeasures	Reduction of greenhouse gas emissions: CO2 weight unit	4.74t-CO ₂ /t	-26.8% (3.47t-CO ₂ /t)	-46%
	① Water reduction: Water weight intensity unit	275m ³ /t	-31 % (190m ³ /t)	-40%
2. Contribution to the creation of a recycling-oriented society	② Waste reduction: Waste weight intensity Unit	0.190t/t	- 67 % (0.0650 t/t)	-80%
	Waste recycling rate (Reduction of landfill disposal)	99.6%	99%	98% or more
	③ Reduction of hazardous chemical substances: Volatile organic solvent (VOC) usage weight intensity unit	0.96t/t	-28% (0.69t/t)	-50%
	Promotion of non-fluorinated water-repellent processing : non-fluorinated ratio	6.6%	73%	100%
3. Creating excitement for people	Expansion of environmentally conscious products (mateReco): Sales ratio	10% (FY2019)	34%	50%

The forecasts and outlook contained in this document are based on assumptions and estimates of the future business environment and economic conditions at the present time. Actual results may differ from these forecasts due to changes in various factors.